



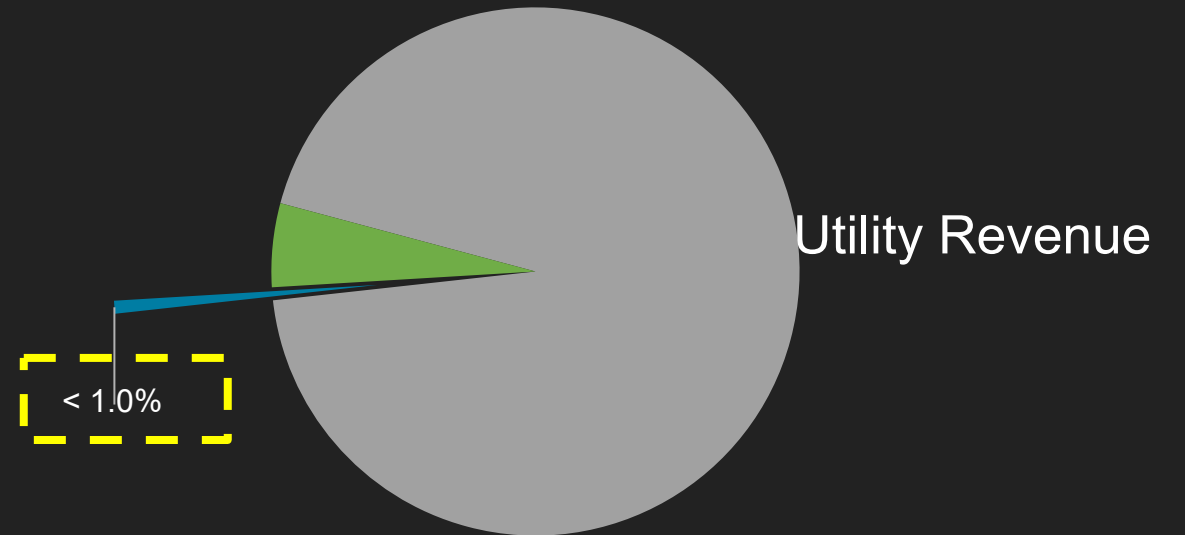
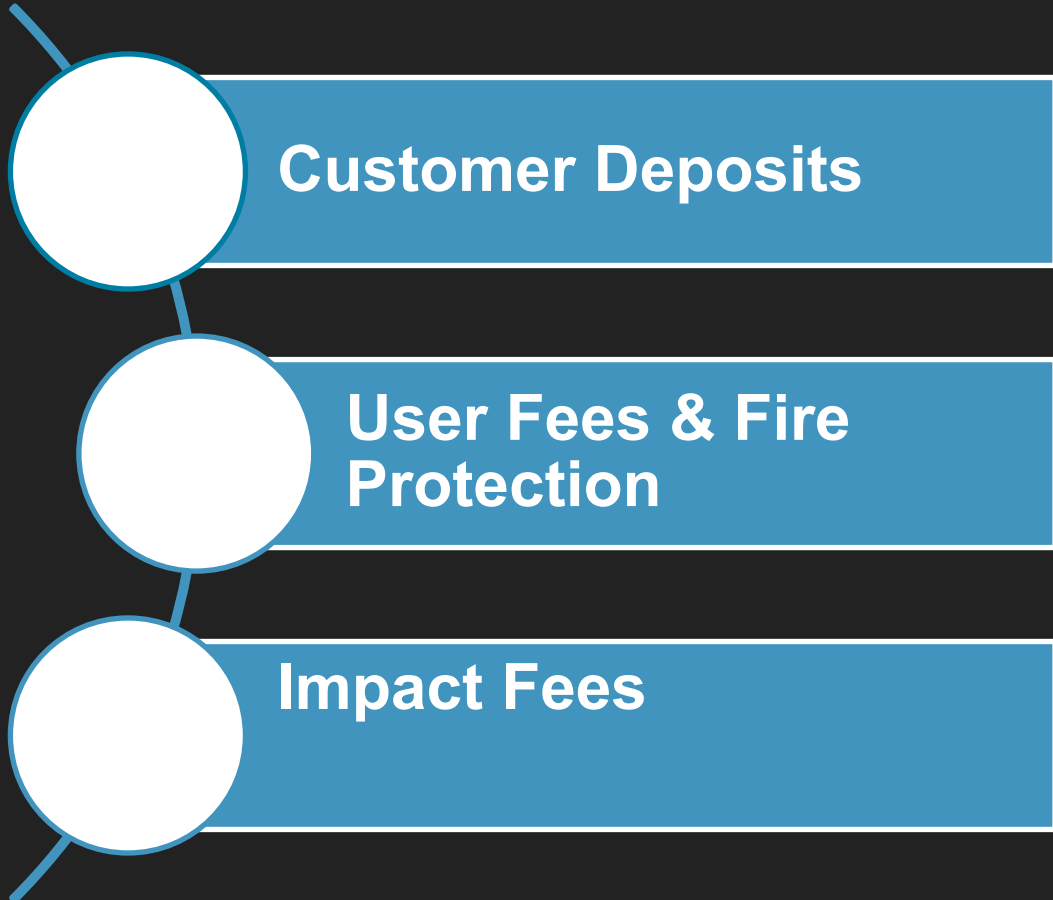
# Clearwater Utilities - Miscellaneous Fees

*August 23, 2023*



# Miscellaneous Fees

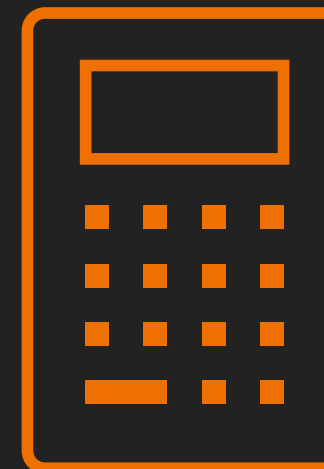
- Recover cost of services directly from the beneficiary
- Haven't been updated in several years



- Water, Sewer, Irrigation and Reclaimed Rate Revenues
- Miscellaneous Fees (User Fees, Fire Protection and Impact Fees)
- Non-Fee (Interest, Wholesale Service Charges, Other)

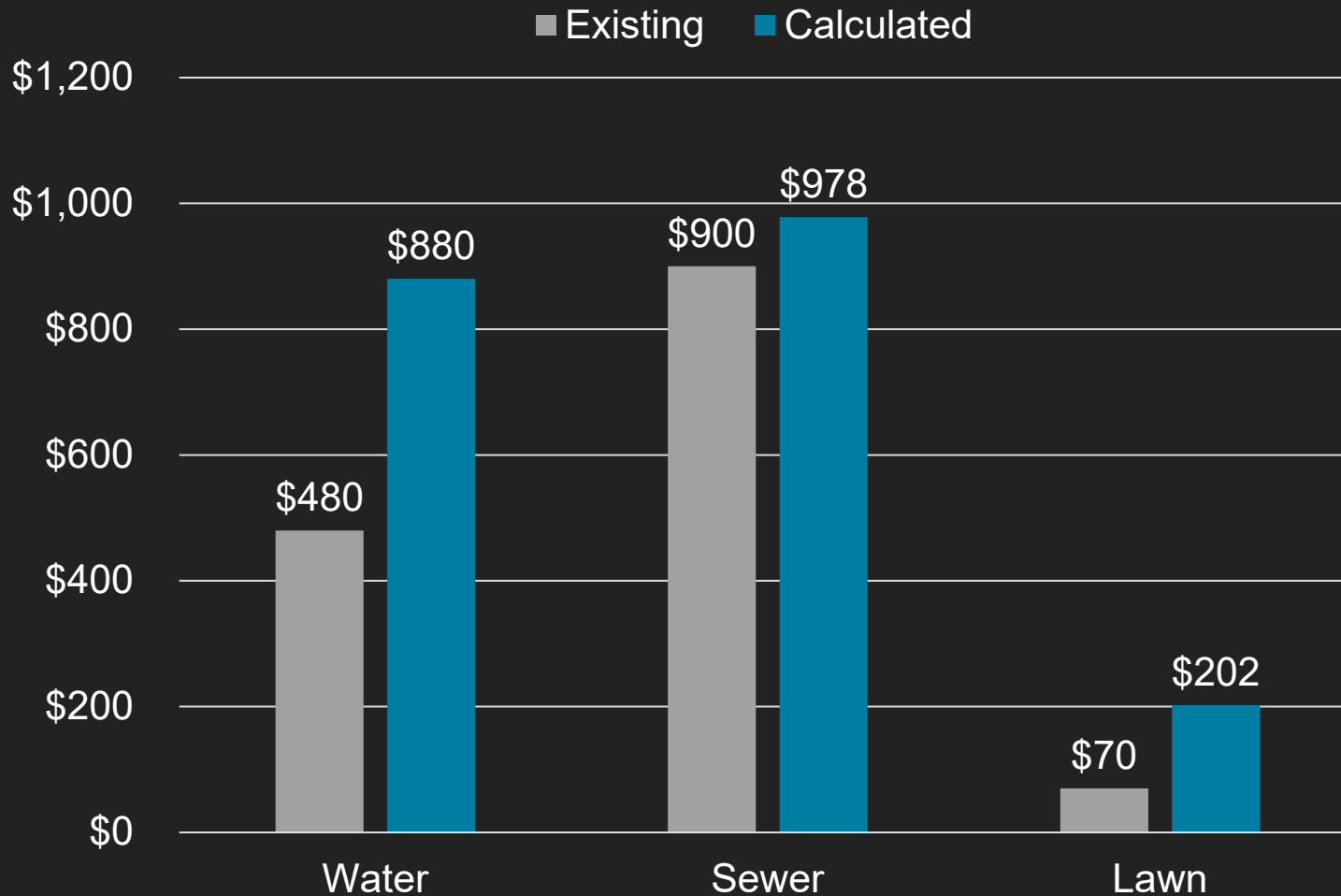


1. Perform interviews with staff to identify activities and costs
2. Populate in Stantec's cost computation template



$$\left[ \begin{array}{l} \text{Hours Spent} \\ \text{(i.e., Customer Service,} \\ \text{Field Services, Technical} \\ \text{Services)} \end{array} \right] \times \begin{array}{l} \text{Costs per Hour} \\ \text{(Labor, vehicles \&} \\ \text{equipment)} \end{array} + \begin{array}{l} \text{Unit} \\ \text{Costs} \\ \text{(Materials)} \end{array} = \text{Cost of Service}$$

## Results<sup>1</sup>



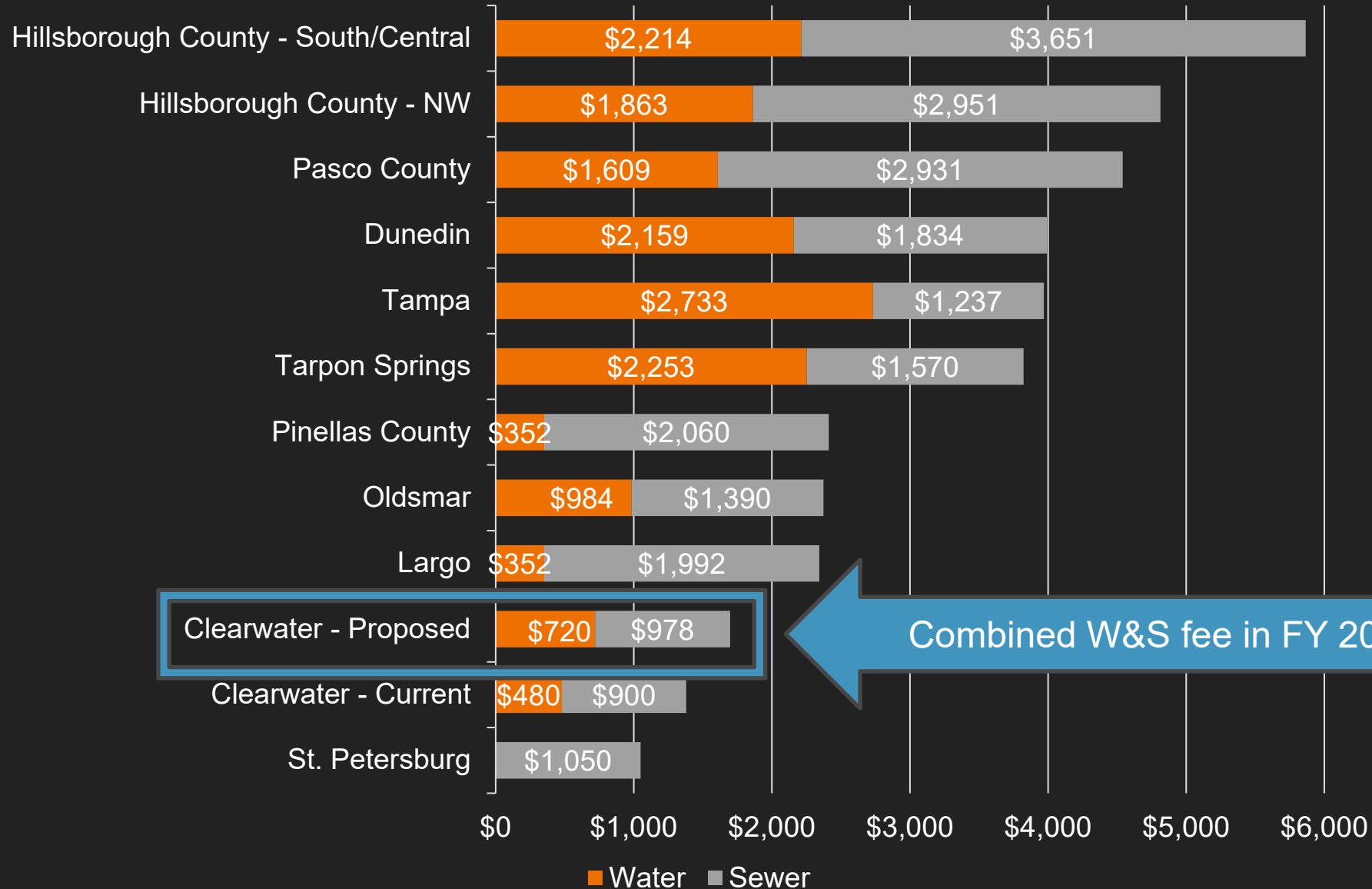
## Findings and Considerations:

- Current fees not aligned with cost = supports increases
- Use of Funds: can be used for growth/expansion related capital projects

<sup>1</sup> Reflects calculated results prior to limitations imposed by Florida Impact Fee Act.



# Benchmarking: FY 23 Local Combined Impact Fees



### Notes:

St. Petersburg = \$350 sewer per water closet; assumes 3.

Largo = water service provided by Pinellas County.

Tampa = as shown includes CIAC charges

Clearwater = does not include lawn fee for comparison purposes

Combined W&S fee in FY 2027

Water Sewer



## Conclusions

- Fees have not been recently updated
- Fees should be updated and added to reflect current costs, practices, and policies
- Benefits: increased equity and minimizes rate increases

## Recommendations

- Regularly review miscellaneous fees to ensure appropriate cost recovery



# Discussion