

A NOTE FROM THE CITY MANAGER

Greetings,

Welcome to our Citizen's Budget Guide proposed for Fiscal Year 2023/2024! This guide is prepared by the Office of Management and Budget to serve as an engagement tool and to build a solid foundation of knowledge about the city of Clearwater's budgetary process.

Earlier this year, the City Council unanimously adopted a new strategic plan. This year's proposed budget is focused on implementing the city's operating and capital work plans that will allow us to achieve our strategic priorities and objectives.

In furthering the City Council's strategic objective of enhancing community education and building public trust, this information serves an integral role in outlining how the city best allocates its resources. Our goal is to ensure that the public remains informed as the City Council and Staff administer the Annual Budget and make decisions to produce the greatest benefit for the citizens of Clearwater.

Sincerely,

Jennifer Poirrier
City Manager

IMPORTANT BUDGET DATES

Unless otherwise noted, meetings are open to the public and are held in Council Chambers at the Clearwater Main Library's first floor, 100 N. Osceola Ave.

- **March 20, 2023 at 8 a.m.**
Strategic Budget Planning Session
- **July 20, 2023 at 6 p.m.**
Preliminary Budget Presentation,
Preliminary Millage Rate Set
- **Aug. 7, 2023 at 1:30 p.m.**
Special Budget Work Session
- **Sept. 6, 2023 at 6 p.m.**
First Public Hearing on FY23-24
Annual Operating and Capital Budget,
Penny for Pinellas Projects
- **Sept. 21, 2023 at 6 p.m.**
Second Public Hearing on FY23-24
Annual Operating and Capital Budget



CITY OF CLEARWATER
STRATEGIC PLAN

VISION

A community that thrives from Bay to Beach.

MISSION

Clearwater is committed to quality, sustainable, cost-effective municipal services that foster and sustain a healthy residential and economic environment.



HIGH PERFORMING GOVERNMENT

Deliver Effective and Efficient Services by Optimizing City Assets and Resources



ECONOMIC & HOUSING OPPORTUNITY

Foster a Prosperous and Enduring Economy That Promotes Opportunity for All



COMMUNITY WELL-BEING

Ensure Exceptional Communities and Neighborhoods Where Everyone Can Thrive



ENVIRONMENTAL STEWARDSHIP

Implement Proactive Solutions and Emerging Technologies for a Sustainable and Resilient Community



SUPERIOR PUBLIC SERVICE

Promote a Diverse and Talented Workforce Through Competitive Opportunity, Employee Wellness, and Rewarding Career Growth

FOR MORE
INFORMATION



MAYOR
Bruce Rector

CITY COUNCIL
David Allbritton
Mike Mannino

CITY MANAGER
Jennifer Poirrier

Ryan Cotton
Lina Teixeira

2023-2024



CLEARWATER
BRIGHT AND BEAUTIFUL • BAY TO BEACH

BUDGET BRIEF

WHAT IS A MUNICIPAL BUDGET?

Each year, the city must forecast the expenditures and revenues it will incur in the upcoming fiscal year (defined as the period from Oct. 1 to Sept. 30). The resulting formalized document is known as the annual operating and capital budget. Every municipality in the State of Florida is required by law to produce a balanced budget each year. Clearwater's budget is monitored throughout the fiscal year and is amended quarterly as needed.

HOW ARE MY PROPERTY TAXES DETERMINED?

The city of Clearwater is one of several taxing authorities that may tax citizens for the services it provides. The city is responsible for only a portion (less than one-third) of the overall taxes that residents pay.

Millage is how taxing authorities calculate your property tax; it represents the established rate imposed by a taxing jurisdiction. One mill is equal to \$1 for every \$1,000 of taxable property value. The city of Clearwater anticipates no change to the millage rate of 5.8850 mills for Fiscal Year 2023/2024.

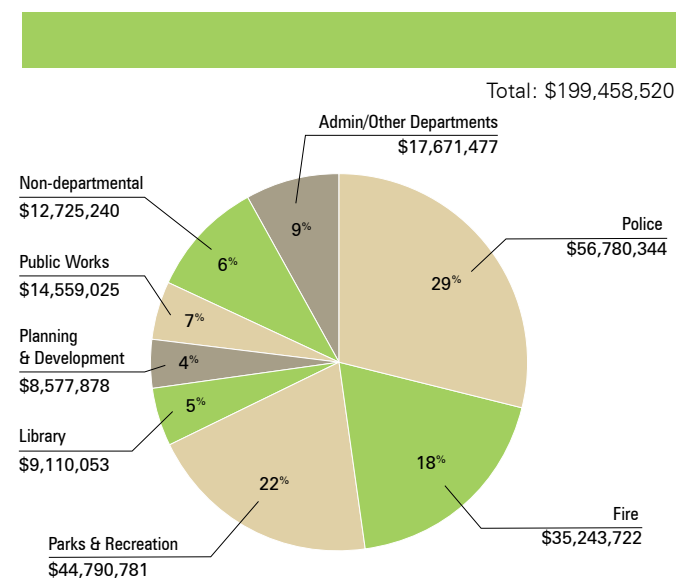
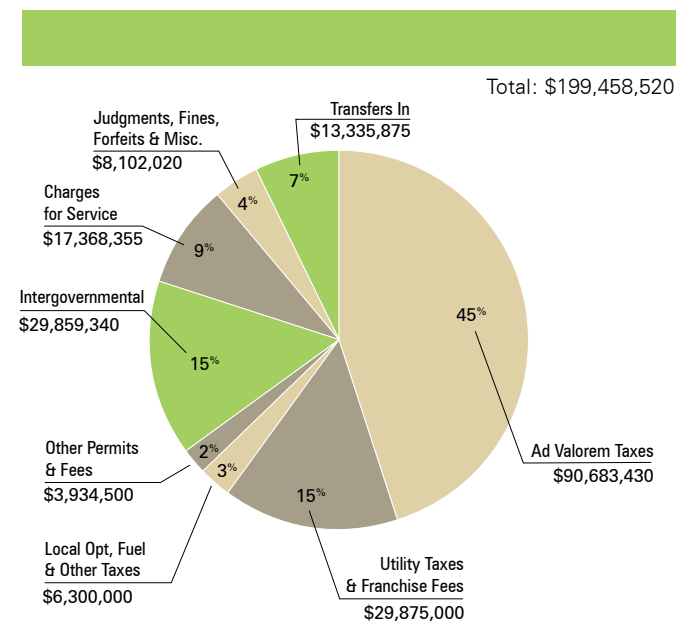
TRUTH IN MILLAGE



Learn more about your Truth in Millage statement, which is mailed by August 22nd each year, or by visiting PCPAO.gov for more information.

HOW ARE THE CITY'S GENERAL GOVERNMENT ACTIVITIES FUNDED?

The city's General Fund receives revenues from numerous sources, including property (Ad Valorem) taxes, utility taxes and franchise fees, service fees and user charges, and intergovernmental and grant revenues. The largest source of revenue, Ad Valorem taxes, comes from all property owners in Clearwater city limits, excluding those receiving statutorily authorized exemptions.



CITYWIDE EXPENDITURES BY CATEGORY

The city categorizes the money it spends via these funds:

- 1 General Fund, or monies that support general government activities.
- 2 Utility Funds, including Water & Sewer, Gas, Solid Waste & Recycling, and Stormwater.
- 3 Enterprise Funds, including the Marine Fund, Aviation Fund, Harbor Marina Fund, and Parking Fund.
- 4 Internal Service Funds, that support the city's operating departments.
- 5 Special Revenue Funds, which account for specific restricted governmental activities.
- 6 Capital Funds, which pay for long-term or reoccurring project or equipment needs.

All Funds Cost of Services Summary		Total:
28%	General Fund	\$199,458,520
31%	Utility Funds	\$222,666,960
4%	Other Enterprise Funds	\$30,798,660
11%	Internal Service Funds	\$82,641,940
5%	Special Revenue Funds	\$35,232,546
21%	Capital Funds	\$153,385,680
		Total: \$724,184,306

Capital Improvement Spending by Fund Type		Total:
48%	Utility Funds	\$73,625,160
24%	General Government	\$37,591,820
8%	Internal Service Operations	\$12,253,700
20%	Other Enterprise Funds	\$29,915,000
		Total: \$153,385,680

OUR WORKFORCE

The city manager is recommending a total staffing level of approximately 1,891.9 full-time equivalent positions (FTEs) for Fiscal Year 2023/2024. An FTE is defined as a workload of approximately 2,080 hours per position annually, and it may be allocated to full time, part time, or temporary positions.

FUND TYPE	FTE TOTAL
General Fund	1,167.8
Utility Funds	477.8
Enterprise Funds	75.1
Internal Service Funds	156.3
Special Program Fund	14.9
TOTAL	1,891.9